

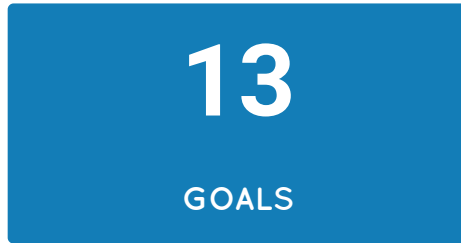


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CAO PLAN

(CAO) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
50% 50 / 100% 50% ahead	Advocacy Implementation (Government Relations)	Use of a government relations firm to support inter-governmental meetings including regular touchpoints with local MP and MPP to advance the Town's strategic goals and funding requests.	Progress: Regular meetings continue with Wellington Dupont to address issues at the Provincial and federal levels. (See Staff Report June 9th for progress to date)	\$70k	Monthly Retainer
65% 65 / 100% 65% ahead	New Saugeen Shores Corporate Website	The existing website does not fulfill the requirements of the expanding organization. This task involves auditing the current site and proposing a strategy for enhancements.	Progress: Website content still under development.	\$50k	Website Updated



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COMMUNITY SERVICES PLAN

(COMM) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
35% 35 / 100% 35% ahead	Lamont Sports Park Washroom	Washroom construction design and specification completed in 2024 with construction in 2025.	Progress: Tender for construction will close in early Q4 with site works occurring in 2025 and finishing work in Spring 2026. The facility will be open for the 2026 season.	\$750k	Construction Complete
35% 35 / 100% 35% ahead	Shipley Trail Relocation (2024)	A section of Shipley Trail is currently on private property and the funds will support the relocation of the trail.	Progress: A design option has been shared to the property owner in September. Staff anticipate presenting an update to Council in Q4.	\$0	Construction Complete
35% 35 / 100% 35% ahead	Heliwell Park Washrooms	Construction of washrooms. \$300K change from prior Business Plan. Offset by reduction in Jubilee Playground (\$100K), Cameron Playground (\$150K) and Inground Waste Containers (\$50K) projects.	Progress: This project is combined with the LSP washroom tender, and will close in early Q4. The priority will be the completion of LSP washroom and Helliwell washroom construction will follow. The facility will be open for the 2026 season.	\$300k	Washrooms Constructed
100% 100 / 100% -	L.S.P. Phase Wifi / Cameras	Purchase/installation of WiFi platform for L.S.P. Phases 1/2. Lowered from original \$100,000 which included optional security cameras.	Progress: COMPLETE. WiFi was provided to the park in June.	\$40k	Platform Deployed

Progress	Capital Highlights	Description	Update	Budget	Outcome
100% 100 / 100% -	Chantry Island Light Station Repair Review (2024)	Lightstation Tower requires maintenance and repairs as outlined in the condition assessment that was complete in 2023. The report will be reviewed in 2024 and responsibilities will be discussed with DFO, MHS and Town.	Progress: Chantry Island Lease Agreement was renewed in Q1. Discussions are on going and will continue in 2026 to identify the priority repairs and potential funding sources and will be added into the 2027 Business Plan for Council consideration.	\$0	Review Complete
80% 80 / 100% 80% ahead	Playground Replacement Program	Replacement program for existing playground equipment. The schedule is based on installation date, condition of equipment and parkland improvements.	Progress: The North Shore Park Playground equipment was installed in Q2, with poured in place accessible rubber surfacing and engineered wood fiber infill scheduled for installation in late Q3. The Long Dock Playground tender closed in Q2 and it is anticipated that the installation will occur in Q4.	\$190k	Replacement Complete
100% 100 / 100% -	Lamont Sports Park Pavilion Construction	Pavilion design and construction to occur in 2025.	Progress: COMPLETE. Pavilion was installed in August.	\$250k	Construction Complete
0% 0 / 100% 100% behind	Bluewater Trail Connection	The slope on the connection from Bluewater subdivision to Shipley trail requires stairs. \$90K change from prior Business Plan. Offset by reduction in North Shore Washroom (\$40K) and Inground Waste Containers (\$50K) projects.	Progress: This project will proceed in tandem with the relocation of Shipley trail. Staff anticipate presenting an update to Council in Q4.	\$90k	Stairs Installed
90% 90 / 100% 90% ahead	A.W.C. Fitness And Pool Equipment Purchase (2024)	Purchase or lease of fitness equipment and new pool equipment required for the new facility.	Progress: Fitness and pool equipment has been ordered and is scheduled for delivery and installation in October. Staff training on equipment use and preventative maintenance will occur following installation.	\$0	Purchase Complete
100% 100 / 100% -	Plex Arena Seating Handrail Installation	There are limited handrails in the arena seating. In 2024 and 2025, options will be explored and investigation into the in-floor glycol infrastructure throughout the stands.	Progress: COMPLETE. New handrails have been installed at the Plex in the stands to support patron safety and improve accessibility. The handrails are included down the centre block and on the stairs at the north and south end of the stands.	\$20k	Installation Complete
85% 85 / 100% 85% ahead	Municipal Hall Furniture (2024)	Purchase and installation of new office furniture required as part of the office renovations project. This included I.T. requirements.	Progress: Phase 1 is complete. The order for Phase 2 will be delivered and installed following construction.	\$0	Installation Complete
85% 85 / 100% 85% ahead	Plex Civic Square And Rain Garden Construction	The Civic Square will be located at the main entrance of the building. Design and site preparation of the Civic Square is included in the current scope of work.	Progress: The design and construction is included in the Pryde AWC overall project. Completion expected in the fall with the landscaping contract.	\$300k	Construction Complete
90% 90 / 100% 90% ahead	I.T. Equipment For A.W.C. (2024)	This is a multiyear project. The remainder of computing, front kiosk and related hardware/software onboarding new A.W.C. staff and services.	Progress: Remaining workstations/accessories purchased for front counter and desks.	\$12k	Workstations Deployed



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OPERATIONS PLAN

(OP) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
70% 70.45 / 100 70% ahead	3. Capital Highlights (2025)			No value	No value
80% 80 / 100% 80% ahead	→ Water Treatment Membrane Replacement Program	A Zenon membrane replacement program is required due to increased failures in recent years. The cost of the membranes has also increased substantially.	Progress: Membranes have been ordered, with 54 modules expected to arrive in November.	\$250k	Membranes Replaced
100% 100 / 100% -	→ Port Elgin Wastewater Treatment Plant Stepscreen Replacement (2023)	This is a carry forward project. The stepscreen separates foreign objects from incoming waste stream that will be treated. Replacement will prevent the process from being compromised. An additional \$125,000 is required in 2024 to complete the 2023 approved project. Carry forward budget of \$500K.	Progress: Project is complete and the screen is in operation.	\$0	Replacement Complete
100% 100 / 100% -	→ Port Elgin Reservoir Generator And Electrical Upgrades (2023)	At the October 28, 2024, Council approved pausing this project, pending completion of the Water and Wastewater Master Plan.	Progress: The findings of the Water and Wastewater Master Plan have confirmed that this project can be deferred, and as such the funding for the project was diverted to the the Southampton WWTP Upgrade project.	\$0	Recommendation Determined
75% 75 / 100% 75% ahead	→ Southampton Pump Station #1 Upgrades (2024)	This is a multiyear project. Upgrades include electrical, pumps and related piping.	Progress: Following extensive testing, issues with the station forcemain have been confirmed. The consultant is working on a tender document for forcemain rehabilitation to be issued and awarded in Q4.	\$1m	Construction Underway

Progress	Capital Highlights	Description	Update	Budget	Outcome
30% 30 / 100% 30% ahead	→ Southampton Pioneer Cemetery Remediation	Multi-year project with implementation planned to start in 2025 with future years capital program to fully remediate.	Progress: A site meeting occurred with the Town's MPP Lisa Thomson on June 23rd. Tree removal is planned starting late September. Staff applied for OCEF funding on September 24th.	\$250k	Workplan Underway
60% 60 / 100% 60% ahead	→ Southampton Low Lift Pump Station Generator Replacement (2024)	The existing generator and related infrastructure is not reliable and requires replacement.	Progress: Competitive RFQ closed on September 11th. Quotes being reviewed by town staff.	\$0	Replacement Complete
70% 70 / 100% 70% ahead	→ Port Elgin Wastewater Headworks Air Quality (2024)	This is a multiyear project, to address air quality concerns and rapid infrastructure deterioration in the headworks.	Progress: Site construction on schedule. Odor control and Air exchange units are set for delivery late in October.	\$1m	Construction Underway
100% 100 / 100% -	→ Port Elgin Wastewater Treatment Plant Blower Upgrades (2024)	Engineering study is underway to determine the appropriate blower size and upgrades required. Construction to occur in 2024.	Progress: Project is completed.	\$0	Upgrades Complete
60% 60 / 100% 60% ahead	→ Port Elgin Harbour St Pump Station Generator And Electrical Upgrades (2024)	This is a multiyear project. The existing generator and related infrastructure is not reliable and requires replacement. Funded by Wastewater Debt.	Progress: Competitive RFQ closed on September 11th. Quotes being reviewed by town staff.	\$0	Tender Complete
0% 0 / 100% -	→ Southampton Pump Station #3 Upgrades (2024)	This is a multiyear project. Upgrades include electrical, pumps and related piping.	Progress: Project on hold pending outcome of SPS1 forcemain rehabilitation, since SPS 3 discharges to the same forcemain.	\$1.1m	Construction Underway
100% 100 / 100% -	→ Ground Penetrating Radar Unit	A GPR instrument purchase will be used to more accurately find existing water and wastewater pipes that cannot otherwise be located. Also for cemetery operations.	Progress: COMPLETE	\$50k	Purchase Complete



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CORPORATE SERVICES PLAN

(CORP) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
72% 72.16 / 100 72% ahead	3. Capital Highlights - Information Technology (2025)	<i>No value</i>		<i>No value</i>	<i>No value</i>
63% 62.5 / 100% 63% ahead	→ Staff Workstations Lifecycle Replacement	Replacement of end-of-life/support devices to ensure availability to end-users, security and efficiency.	Progress: 3 of 4 main purchases completed. Remaining workstations scheduled for replacement in 2025 to be ordered September.	\$41.82k	Workstations Replaced
82% 81.82 / 100% 18% behind	→ Hardware Lifecycle-Server	Replacement servers along with related licensing and professional services to maintain data centre availability, security and compliance. Performed every 5 years.	Progress: Delivery to vendor received. Dropship to office scheduled early September.	\$126k	Servers Replaced



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DEVELOPMENT SERVICES PLAN

(DS) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
84% 84.09 / 100 9% ahead	3. Capital Highlights		No value	No value	No value
100% 100 / 100% -	→ Replacement Or Addition Of Major Equipment And Fleet Assets	Equipment added or replaced 2025 through 2033 based on asset management lifecycle and operational factors.	Progress: COMPLETE.	\$1.11m	Equipment Purchased
75% 75 / 100% 75% ahead	→ Road Reconstruction	Road reconstruction projects identified for 2025 through 2033 based on asset management plan and operational factors.	Progress: Program is advancing in line with expected overall progress.	\$8.95m	Construction Complete
100% 100 / 100% -	→ Bridge Projects	Bridge repairs, reconstruction, removal, or environmental assessments.	Progress: COMPLETE.	\$195k	E.A./Repairs Complete
50% 50 / 100% 50% ahead	→ Southampton Drainage South Area E.A. (2024)	Environmental Assessment to address drainage issues in the Southampton South Area.	Progress: Public Information Centre was held in Q2.	\$0	Assessment Complete
100% 100 / 100% -	→ New Southampton Sidewalk Machine	New Southampton Sidewalk Machine to address increased winter sidewalk maintenance demand.	Progress: COMPLETE.	\$250k	Equipment Purchased
100% 100 / 100% -	→ Victoria Street - Peel To Morpeth (2024)	Road reconstruction with replacement of watermain, sewer and new storm sewer with sidewalk, curb and gutter.	Progress: COMPLETE.	\$0	Construction Complete
50% 50 / 100% 50% ahead	→ Macauley Lane - Peel To Adelaide (2024)	Road reconstruction with replacement of watermain, sewer and new storm sewer.	Progress: Construction underway.	\$0	Construction Complete

Progress	Capital Highlights	Description	Update	Budget	Outcome
50% 50 / 100% 50% ahead	→ Burns Lane - Peel To Adelaide (2024)	Road reconstruction with replacement of watermain, sewer and new storm sewer.	Progress: Construction underway.	\$0	Construction Complete
100% 100 / 100% -	→ Hwy 21 Resurfacing - Port Elgin	10% of estimated resurfacing cost of \$2,999,000.00	Progress: COMPLETE.	\$0	Resurfacing Complete
100% 100 / 100% -	→ Devonshire Road And Goderich St Intersection West Leg Reconfiguration	Lane reconfiguration to accommodate wider Westbound lane and safer bike lanes on both sides.	Progress: COMPLETE.	\$0	Reconfiguration Complete
100% 100 / 100% -	→ C.C.T.V. Of Sanitary Sewer (2024)	Multiyear project to collect sanitary sewer condition data using CCTV began in 2024 and will extend through 2026.	Progress: COMPLETE.	\$124k	Data Collected

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GOALS

100%
GOAL COMPLETION

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FIRE SERVICES PLAN

(FS) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
100% 100 / 100% -	S.C.B.A Replacement	Self-Contained Breathing Apparatus is 15 years old exceeding the NFPA standard for age and the number of standard revisions.	Progress: SCBA Canoe quote received from MSA. Exception form completed and approved. SCBA purchased. Expecting delivery in late September. Implementation in October after training complete.	\$500k	S.C.B.A System Replaced
100% 100 / 100% -	Recruit Program	New firefighter recruit outfitted with PPE, Uniforms, pagers, study materials, etc. These assets are capitalized and tracked within the asset management program due to the large monetary requirement.	Progress: Recruit program is underway. 16 recruits have begun. They will report to halls in July fully certified. Lesson plans have been scheduled and documented.	\$35k	Recruits Outfitted
100% 100 / 100% -	Replace Inflatable "Zodiac"	The inflatable craft will exceed 20 years of service and requires replacement due to time degradation on the rubber.	Progress: One quote received for desired craft. Procurement exception form completed and approved. Boat delivery expected late August, 2025. Training to commence immediately. Full service expected 3rd week in September.	\$116.55k	Vehicle Purchased