



CAO PLAN

(CAO) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
50% 50 / 100% 50% ahead	Advocacy Implementation (Government Relations)	Use of a government relations firm to support inter-governmental meetings including regular touchpoints with local MP and MPP to advance the Town\'s strategic goals and funding requests.	Progress: Regular meetings continue with Wellington Dupont to address issues at the Provincial and federal levels. (See Staff Report June 9th for progress to date)	\$70k	Monthly Retainer
50% 50 / 100% 50% ahead	New Saugeen Shores Corporate Website	The existing website does not fulfill the requirements of the expanding organization. This task involves auditing the current site and proposing a strategy for enhancements.	Progress: Efforts are underway to enhance the Town's Corporate Website, which includes modifications to the site map and improved functionality to contribute to a better user experience.	\$50k	Website Updated



COMMUNITY SERVICES PLAN

(COMM) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
25% 25 / 100% -	Lamont Sports Park Washroom	Washroom construction design and specification completed in 2024 with construction in 2025.	Progress: Design, engineering, tender administration and construction contract administration for Lamont Sports Park and Helliwell Park washrooms has been awarded. It is anticipated that the construction tender will be issued in July and construction to occur in Q4. Depending on weather, some finishing work may occur in Spring 2026. The washroom facilities will be open for the 2026 season.	\$750k	Construction Complete
35% 35 / 100% 35% ahead	Shipley Trail Relocation (2024)	A section of Shipley Trail is currently on private property and the funds will support the relocation of the trail.	Progress: Conversations with the owner are ongoing and staff anticipate presenting an update to Council in Q3 seeking further direction.	\$0	Construction Complete
25% 25 / 100% 25% ahead	Heliwell Park Washrooms	Construction of washrooms. \$300K change from prior Business Plan. Offset by reduction in Jubilee Playground (\$100K), Cameron Playground (\$150K) and Inground Waste Containers (\$50K) projects.	Progress: Design, engineering, tender administration and construction contract administration for Lamont Sports Park and Helliwell Park washrooms has been awarded. It is anticipated that the construction tender will be issued in July and construction to occur in Q4. Depending on weather, some finishing work may occur in Spring 2026. The washroom facilities will be open for the 2026 season.	\$300k	Washrooms Constructed
100% 100 / 100% -	L.S.P. Phase Wifi / Cameras	Purchase/installation of WiFi platform for L.S.P. Phases 1/2. Lowered from original \$100,000 which included optional security cameras.	Progress: IT and Community Services staff have begun the installation of equipment and related cabling to support WiFi service for Phases 1 and 2. Final installation will be complete over the next few weeks.	\$40k	Platform Deployed

Progress	Capital Highlights	Description	Update	Budget	Outcome
85% 85 / 100% 85% ahead	Chantry Island Light Station Repair Review (2024)	Lightstation Tower requires maintenance and repairs as outlined in the condition assessment that was complete in 2023. The report will be reviewed in 2024 and responsibilities will be discussed with DFO, MHS and Town.	Progress: Chantry Island Lease Agreement was renewed in Q1. Discussions are on going to identify the priority repairs and potential funding sources and will be added into the Business Plan for Council consideration.	\$0	Review Complete
50% 50 / 100% 50% ahead	Playground Replacement Program	Replacement program for existing playground equipment. The schedule is based on installation date, condition of equipment and parkland improvements.	Progress: The North Shore Park playground equipment will be installed the 2nd week of July, in coordination with the overall Park Master Plan construction. The RFP for the replacement of the Long Dock playground equipment will be issued in Q3, with installation occurring in the fall, following the summer season.	\$190k	Replacement Complete
50% 50 / 100% -	Lamont Sports Park Pavilion Construction	Pavilion design and construction to occur in 2025.	Progress: The contract for construction has been awarded and it is anticipated that the pavilion to expected to be complete in Q3.	\$250k	Construction Complete
0% 0 / 100% -	Bluewater Trail Connection	The slope on the connection from Bluewater subdivision to Shipley trail requires stairs. \$90K change from prior Business Plan. Offset by reduction in North Shore Washroom (\$40K) and Inground Waste Containers (\$50K) projects.	Progress: This project will advance in tandem with the Shipley Trail relocation project. A report to Council is scheduled for Q3.	\$90k	Stairs Installed
70% 70 / 100% 70% ahead	A.W.C. Fitness And Pool Equipment Purchase (2024)	Purchase or lease of fitness equipment and new pool equipment required for the new facility.	Progress: Contract has been awarded. Staff are working with the successful proponent to advance the finalization of the order and logistics. The equipment will be delivered and installed prior to the opening of the AWC.	\$0	Purchase Complete
100% 100 / 100% -	Plex Arena Seating Handrail Installation	There are limited handrails in the arena seating. In 2024 and 2025, options will be explored and investigation into the in-floor glycol infrastructure throughout the stands.	Progress: COMPLETE. New handrails have been installed at the Plex in the stands to support patron safety and improve accessibility. The handrails are included down the centre block and on the stairs at the north and south end of the stands.	\$20k	Installation Complete
70% 70 / 100% 70% ahead	Municipal Hall Furniture (2024)	Purchase and installation of new office furniture required as part of the office renovations project. This included I.T. requirements.	Progress: Phase 1 complete and order for Phase 2 is currently being finalized. Delivery and installation will occur following construction.	\$0	Installation Complete
65% 65 / 100% 65% ahead	Plex Civic Square And Rain Garden Construction	The Civic Square will be located at the main entrance of the building. Design and site preparation of the Civic Square is included in the current scope of work.	Progress: The design and construction is included in the AWC overall project. Completion expected in the fall with the landscaping contract.	\$300k	Construction Complete
100% 100 / 100% -	I.T. Equipment For A.W.C. (2024)	This is a multiyear project. The remainder of computing, front kiosk and related hardware/software onboarding new A.W.C. staff and services.	Progress: COMPLETE.	\$12k	Workstations Deployed





OPERATIONS PLAN

(OP) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
41 % 41.36 / 100 41% ahead	3. Capital Highlights (2025)	No value		No value	No value
50% 50 / 100% 50% ahead	→ Water Treatment Membrane Replacement Program	A Zenon membrane replacement program is required due to increased failures in recent years. The cost of the membranes has also increased substantially.	Progress: Membranes ordered in late 2024 were installed in early 2025. intend to install additional membranes in the fall of 2025. 06/04/2025	\$250k	Membranes Replaced
100% 100 / 100% -	Port Elgin Wastewater Treatment Plant Stepscreen Replacement (2023)	This is a carry forward project. The stepscreen separates foreign objects from incoming waste stream that will be treated. Replacement will prevent the process from being compromised. An additional \$125,000 is required in 2024 to complete the 2023 approved project. Carry forward budget of \$500K.	Progress: Project is complete and the screen is in operation. 03/13/2025	\$0	Replacement Complete
0% 0 / 100% -	Port Elgin Reservoir Generator And Electrical Upgrades (2023)	At the October 28, 2024, Council approved pausing this project, pending completion of the Water and Wastewater Master Plan.	Progress: Project paused until Water Wastewater Master Plan is completed. This will give a clear picture on whether the upgrades are required. 03/13/2025	\$0	Recommendati on Determined
20% 20 / 100% 20% ahead	→ Southampton Pump Station #1 Upgrades (2024)	This is a multiyear project. Upgrades include electrical, pumps and related piping.	Progress: Consultant providing budget quote for engineering and forcemain rehabilitation work. 06/04/2025	\$1m	Construction Underway

Progress	Capital Highlights	Description	Update	Budget	Outcome
10% 10 / 100% 10% ahead	Southampton Pioneer Cemetery Remediation	Multi-year project with implementation planned to start in 2025 with future years capital program to fully remediate.	Progress: A site meeting is planned with MPP for our area on June 23rd. Staff are working on layout of set back points and marking trees that will be removed to gain access to the site. 06/04/2025	\$250k	Workplan Underway
50% 50 / 100% 50% ahead	→ Southampton Low Lift Pump Station Generator Replacement (2024)	The existing generator and related infrastructure is not reliable and requires replacement.	Progress: Tendering of Generator in June. 03/13/2025	\$0	Replacement Complete
50% 50 / 100% 50% ahead	→ Port Elgin Wastewater Headworks Air Quality (2024)	This is a multiyear project, to address air quality concerns and rapid infrastructure deterioration in the headworks.	Progress: Shop drawings have been submitted for review. Kickoff construction meeting held on June 18. 06/04/2025	\$1m	Construction Underway
100% 100 / 100% -	→ Port Elgin Wastewater Treatment Plant Blower Upgrades (2024)	Engineering study is underway to determine the appropriate blower size and upgrades required. Construction to occur in 2024.	Progress: Project is completed. 06/02/2025	\$0	Upgrades Complete
50% 50 / 100% 50% ahead		This is a multiyear project. The existing generator and related infrastructure is not reliable and requires replacement. Funded by Wastewater Debt.	Progress: Tendering of Generator in June. 03/13/2025	\$0	Tender Complete
0% 0 / 100% -	→ Southampton Pump Station #3 Upgrades (2024)	This is a multiyear project. Upgrades include electrical, pumps and related piping.	Progress: Project on hold pending outcome of SPS1 testing and project scope. 03/13/2025	\$1.1m	Construction Underway
25% 25 / 100% 25% ahead	→ Ground Penetrating Radar Unit	A GPR instrument purchase will be used to more accurately find existing water and wastewater pipes that cannot otherwise be located. Also for cemetery operations.	Progress: Currently working on procurement of the unit. 06/06/2025	\$50k	Purchase Complete

2025 CAPITAL HIGHLIGHTS REPORT - CORPORATE SERVICES

06/26/2025



CORPORATE SERVICES PLAN

(CORP) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
40% 40 / 100 40% ahead	3. Capital Highlights - Information Technology (2025)	No value		No value	No value
50% 50 / 100% 50% ahead	Replacement	Replacement of end-of-life/support devices to ensure availability to end-users, security and efficiency.	Progress: Second phase of workstations underway per capital plan. 06/09/2025	\$41.82k	Workstations Replaced
30% 30 / 100% 30% ahead	•	Replacement servers along with related licensing and professional services to maintain data centre availability, security and compliance. Performed every 5 years.	Progress: RFQ released for hardware purchase in June with subsequent purchase and deployment in Q3 as planned. 06/09/2025	\$126k	Servers Replaced





DEVELOPMENT SERVICES PLAN

(DS) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
69% 68.64 / 100 27% ahead	3. Capital Highlights	No value		No value	No value
100% 100 / 100% -	→ Replacement Or Addition Of Major Equipment And Fleet Assets	Equipment added or replaced 2025 through 2033 based on asset management lifecycle and operational factors.	Progress: COMPLETE. 06/09/2025	\$1.11m	Equipment Purchased
50% 50 / 100% 50% ahead	→ Road Reconstruction	Road reconstruction projects identified for 2025 through 2033 based on asset management plan and operational factors.	Progress: Projects are advancing in line with expected progress. 06/09/2025	\$8.95m	Construction Complete
50% 50 / 100% 50% ahead	> Bridge Projects	Bridge repairs, reconstruction, removal, or environmental assessments.	Progress: Kolb Bridge preferred design presented to Council. 06/09/2025	\$195k	E.A./Repairs Complete
25% 25 / 100% 25% ahead	→ Southampton Drainage South Area E.A. (2024)	Environmental Assessment to address drainage issues in the Southampton South Area.	Progress: The consultant is gathering and organizing the background data. The first Public Information Centre is scheduled for June 2025. 03/24/2025	\$0	Assessment Complete
100% 100 / 100% -	→ New Southampton Sidewalk Machine	New Southampton Sidewalk Machine to address increased winter sidewalk maintenance demand.	Progress: COMPLETE. 06/09/2025	\$250k	Equipment Purchased
100% 100 / 100% -	→ Victoria Street - Peel To Morpeth (2024)	Road reconstruction with replacement of watermain, sewer and new storm sewer with sidewalk, curb and gutter.	Progress: COMPLETE. 06/09/2025	\$0	Construction Complete

Progress	Capital Highlights	Description	Update	Budget	Outcome
40% 40 / 100% 40% ahead	→ Macauley Lane - Peel To Adelaide (2024)	Road reconstruction with replacement of watermain, sewer and new storm sewer.	Progress: Construction started. 06/09/2025	\$0	Construction Complete
40% 40 / 100% 40% ahead	→ Burns Lane - Peel To Adelaide (2024)	Road reconstruction with replacement of watermain, sewer and new storm sewer.	Progress: Construction started. 06/09/2025	\$0	Construction Complete
75% 75 / 100% 75% ahead	→ Hwy 21 Resurfacing - Port Elgin	10% of estimated resurfacing cost of \$2,999.000.00	Progress: Project is being completed ahead of planned schedule. 06/09/2025	\$0	Resurfacing Complete
100% 100 / 100% -	Devonshire Road And Goderich St Intersection West Leg Reconfiguartion	Lane reconfiguration to accommodate wider Westbound lane and safer bike lanes on both sides.	Progress: COMPLETE. 05/07/2025	\$0	Reconfiguratio n Complete
75% 75 / 100% 75% ahead	→ C.C.T.V. Of Sanitary Sewer (2024)	Multiyear project to collect sanitary sewer condition data using CCTV began in 2024 and will extend through 2026.	Progress: Fieldwork was completed in Q2, report expected in Q3. 06/09/2025	\$124k	Data Collected





FIRE SERVICES PLAN

(FS) 3. CAPITAL HIGHLIGHTS

Progress	Capital Highlights	Description	Update	Budget	Outcome
40% 40 / 100% -		Self-Contained Breathing Apparatus is 15 years old exceeding the NFPA standard for age and the number of standard revisions.	Progress: SCBA Committee will review technical aspects of 3 SCBA manufacturers on June 13,14 & 15. Procurement process to begin in July.	\$500k	S.C.B.A System Replaced
100% 100 / 100% -	Recruit Program	New firefighter recruit outfitted with PPE, Uniforms, pagers, study materials, etc. These assets are capitalized and tracked within the asset management program due to the large monetary requirement.	Progress: Recruit program is underway. 16 recruits have begun. They will report to halls in July fully certified. Lesson plans have been scheduled and documented.	\$35k	Recruits Outfitted
75% 75 / 100% 25% ahead	Replace Inflatable "Zodiac"	The inflatable craft will exceed 20 years of service and requires replacement due to time degradation on the rubber.	Progress: RFQ to be posted by June 16, 2025. Projected acquisition to be completed August 2025.	\$116.55k	Vehicle Purchased